



**A year in,
how has Buhari's
cabinet fared?**



Disclaimer

The data contained in this report is only up-to-date as at Monday, 31 October, 2016.

Our researchers employed desk research, polling, and voice interviews to collate the available data. Our editors sifted through the data and prepared the report, using various proprietary tools to fact-check and copy edit the information gathered.

All forecasts were built using data from a variety of sources. A baseline of accurate and comprehensive historic data is collected from respondents and publicly-available information, including from regulators, sports journalists and newspapers.

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BACKGROUND

The Buhari administration swept into office on the mantra of change and promised to hit the ground running. Critical to delivering on the mandate that was given to the government by Nigerians was the team the President would build. Hence, Nigerians waited with anticipation for President Buhari to announce his ministers after taking office.

After a five month wait, the ministers were finally announced and screened by the Senate in a highly publicised, and well-followed exercise. The nomination and screening process was not without drama, and while supporters of the administration argued that the process took as long as it did because the President needed to balance factors such as constitutional requirements for ministers from each state with the party politics and getting credible, competent and people with clean records, many were of the view that all these could have been done with a greater sense of urgency for the tasks ahead.

Upon the allocation of portfolios to the ministers after their screening and confirmation, SBM Intelligence undertook a projection of expectations from the ministers and whether in our opinion, the ministers were a

hit, a miss or intermediate. See report here <http://sbmint-el.com/2015/11/13/buharis-ministers-an-assessment/>

After a year in office, we have reviewed actual performance of the ministers thus far, and based on this, have produced an updated performance rating of the ministers. We have also put the ratings after one year in office side by side with our predictions as the ministers took office, and indicated where those predictions were correct as well as where we were off the mark.

METHODOLOGY

- SBM curated news reports, publications, policy documents, speeches given, numbers and other indices, perception surveys, manifesto promises, NBS reports and other sources of information on the activities of the ministers.
- We then gathered a panel of five who examined these and rated each minister from 1 to 10 independent of each other, stating their reasons with backing evidence.

- We collated the ratings and the final score was an average of the five scores for each minister.

- We then applied the following to determine the ranking of each ministers
 - 1 - 3 (Miss)
 - 4 - 5 (Intermediate)
 - 6 - 10 (Hit)

- We then compared this rating with our predictions from last year to determine the accuracy of our predictions

Budget & National Planning



**Udo Udo-Udoma
(Akwa Ibom)**

Has the clout and competence to drive budget implementation. In the US, the Office of Management & Budget (OMB) sits in the White House and the director has as much clout as the NSA. Presently our budget office sits in Finance and is run like a primary school - we have been less than impressed about the happenings there. We think it is a good move to bring Budget and National Planning together.

Hit

Under Udoma's watch, we had the shenninigans leading up to the 2016 budget, budget padding and budget insertions. Also, the newly approved MTEF is not publicly available as well as the budget proposal submitted for 2017. The bits available of the MTEF available to the public are not inspiring. Couple this with the gaffe when asked Nigeria's debt figures by Zain Asher. He has performed below the high expectations

3

Miss

No



**Zainab Ahmed
(Kaduna)**

We believe that Ms. Ahmed has the ability to perform her given tasks, but having spent a few years as the Executive Secretary for NEITI, we believe that she would have been better deployed to assist Dr. Fayemi in the solid minerals space.

Intermediate

She has been all but invisible, with only token appearances at events like the NESG. It does not appear she has provided adequate support to Udoma

2

Miss

No

Defence



Dan Ali (Zamfara)

Whilst we do not want a former COAS here, it should be at least a Major General or a powerful civilian. He was commissioned in 1984, so a few of his course mates will likely be active in various branches of the military; compare that to the current CDS who was commissioned in 1981!

Miss

In the lat 1year under him, the army has decimated the Boko Haram terrorists and there have been much fewer complaints of supplies and logistics from the front. However, in the same period, there have been gross Human Rights abuses by the army. His ministry is one of the ones that are seen as the president's strenght and might be responsible

4

Intermediate

No

Interior



**Abdulrahman Dambazau
(Kano)**

As soon as he was not appointed NSA, it was clear he would not also get Defence. As a former COS he would have caused some friction with the service chiefs and Mongunu especially. Unlike in other countries, the Nigerian Constitution does not appear to put the minister in the chain of command hence his role is not too clear – Recall President Jonathan saying after he sacked his defence minister that the service chiefs could run the ministry!

Hit

Under Dambazzau, internal security has deteriorated, kidnappings have escalated, herdsman violence has been at an alltime high, there have been multiple prison breaks and there is no clear internal security strategy. It is also under his watch that another immigrations recruitment that has been subject to controversy happened

1

Miss

No

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

Petroleum



**Ibe Kachikwu
(Delta)**

Excellent decision. It was rumoured a long time ago that the plan is for Kachikwu to oversee the reform and uncoupling of NNPC in to 2 entities - a regulator and a commercial entity, and without political interference. He would then move up to become substantive minister of petroleum

Hit

Kachikwu brought his industry experience to bear in administering the petroleum ministry. He dealt with the long scarcity and managed a price movement which has seen Nigerians get fuel freely since then. Also, transparency in the NNPC has improved under him with monthly returns published. He has also remained engaged in the Niger Delta region

7

Hit

Yes

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

Power, Works and Housing



**Babatunde Fashola
(Lagos)**

Perfect fit. It will however be pertinent to pay close attention to transparency and ensuring that project costs are closely matched with quality of outcomes

Hit

He has come under attack severally for power supply while being nicknamed, 'darkness'. But, in recent times, there have been reports that the grid power supply has improved. The fact that he made sure contractors return to several projects hitherto abandoned adds a feather to his cap. His housing plan is however yet to take off and we think Mr Fashola should shed at least one of the ministries to enable him focus and deliver

4

Intermediate

No



**Mustapha Baba Shehuri
(Borno)**

Considering that he was a member of the House of Representatives, we do not have much faith in Mr. Shehuri's abilities beyond grassroots mobilisation.

Miss

Has been involved in tough negotiations in the power sector and has represented Fashola well when called upon.

4

Intermediate

No

Trade, Investment and Industry



**Okechukwu Enelamah
(Abia)**

His record in the private sector speaks volumes of his capacity. As someone who understood the need for venture capital in the Nigerian space, we can only look forward to his tenure with heady anticipation.

Hit

One of the key targets on Enelamah's brief was to improve Nigeria's ease of doing business. Unfortunately, under his watch, Nigeria has fallen 5 places. There has not been much results or coherent plans put forward by the ministry.

2

Miss

No



**Aisha Abubakar
(Sokoto)**

The first problem with Ms. Abubakar surfaced from her own state with a petition questioning her competence. The APC in her state has also questioned her competence. Ms. Abubakar has served with the African Development Bank where she negotiated deals on behalf of the bank. This serves her in good stead for her new job.

Hit

She has been invisible for all intents and purposes. It would appear the questions by the APC from Sokoto upon her nomination were in order

1

Miss

No

Transportation



**Rotimi Amaechi
(Rivers)**

This is probably the only ministry Buhari would have rewarded Amaechi with for his role in getting him to Aso Rock. Being a former governor of a major state and a major power broker, he should have the influence necessary to succeed, especially since he knows all eyes are on him. Hopefully, we don't have a repeat of how Umaru Dikko handled this ministry under Shagari as it's the first time it is this unified since then.

Intermediate

Beyond launching a rail project that was completed by the previous administration, it does not appear that he has really gotten started. The recent news of the beginnings of a deal with GE to manage rail will however be huge if seen to fruition. The embarrassing blackouts and state of air travel under him generally have also been poor

2

Miss

No



**Hadi Sirika
(Katsina)**

A former pilot, Sirika should understand the aviation industry. However, it seems aviation will be under Amaechi's transport. The interplay between the egos of the two men will determine how much gets done.

Hit

Aviation, which is his primary responsibility, has been an embarrassing point. He's barely visible in driving things in the area and beyond complaints about Chinese contractors cutting cables as an excuse for blackouts and the noises about a national carrier, not much has been heard from him

2

Miss

No

Agriculture/Rural Development



**Audu Ogbeh
(Benue)**

Ogbeh has extensive experience in the agriculture business and its value chain. Also articulated these well. We think he can deliver with the right support and build on the good work of the previous minister

Hit

Under Ogbeh's watch a lot of the gains made under Adesina were reversed, and it is only now he is returning to those programmes, AFTER they have stagnated a bit. That failure to review properly and continue is a black mark. Added to that is his comments over Notore, which led to panic in the markets generally

3

Miss

No



**Heineken Lokpobiri
(Bayelsa)**

His tenure as a federal legislator was very disappointing.

Miss

He has been invisible beyond some political activity during the Bayelsa governorship elections. We do not see his impact in the ministry

1

Miss

Yes

Education



**Adamu Adamu
(Bauchi)**

Sad that Nigeria has not had a good Minister of Education since Babatunde Fafuwa who was a Professor of Educational Development & Planning. Adamu performed poorly during the Senate screening and made some shocking utterances.

Miss

He has been a disaster. With policy reversals of things like Post UTME, attempts to usurp universities, zero plans, Adamu add nothing to the ministry that is perhaps most critical to Nigeria's future

1

Miss

Yes



**Anthony Onwuka
(Imo)**

The only reason he made this list is because he was nominated by Governor Okorocha. Performed poorly during the Senate screening, and as Vice Chancellor of the Imo State University, was not at all impressive.

Miss

Not different from the senior minister.

1

Miss

Yes

Finance



**Kemi Adeosun
(Ogun)**

There are fears that she does not have the clout, knowledge or experience necessary to handle this office. However, since the duties of the ministry appears to have been whittled down considerably to a "Treasury" role, she should be able to survive (she doesn't even have a minister of state to chair FAAC meetings!)

Intermediate

She has been in office in what is perhaps one of the most difficult periods to be finance minister. Unfortunately, the challenges have proven to be beyond her as she has been unable to design or drive the fiscal policy to turn the economy around and has made utterances that have affected investor perception of the country.

3

Miss

No

Foreign Affairs



**Geoffrey Onyema
(Enugu)**

He has extensive understanding of the international diplomatic circles. If Fayemi or Onu didn't get it, then it had to be this guy.

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

Hit

He has been one of the most visible of the ministers and has gotten the president into all the right places in the international circles. However, the states of Nigerian embassies with complaints of unpaid rents or supplies running out have been rampant. The handling of the Turkey situation too has not been as decisive as expected

4

Intermediate

No



**Hajia Khadija Bukar Ibrahim
(Yobe)**

While she has a decent CV, her relative lack of experience makes us to hold our breath

Intermediate

She has been largely invisible in the ministry.

1

Miss

No

Health



**Isaac Adewole
(Osun)**

Why him over Ehanire? If it is by his performance at the screening, then this is a big miss

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

Miss

Our question in the assessment when he took office remains - Why was he chosen as senior minister over Ehanire. He has underperformed seriously

1

Miss

Yes



**Osagie Ehanire
(Edo)**

Very experienced

Hit

He has been largely invisible and the ministry has not fared very well

1

Miss

No

Information



**Lai Mohammed
(Kwara)**

While Lai Mohammed knows how to play the propaganda games very well, it will be interesting to watch how he does from a position of power. The last few months as APC spokesperson (post-election) have not been encouraging

SBM THOUGHTS
PRE-SWEARING IN

Miss

SBM
FORECAST

There have been multiple communications errors under him. Nigerians double check everything that comes out of this ministry, a lack of trust that is perhaps due to the minister's record of embellishment and propaganda. The Change Begins With Me campaign has also been mired in controversy and received with cynicism by Nigerians. The NBC, which is also under this ministry has been a mess since Emeka Mba was forced to resign unjustly as recent revelations have shown

ACTUAL PERFORMANCE
1 YEAR IN OFFICE

2

SCORE

Miss

1 YEAR
ASSESSMENT

Yes

SBM
FORECAST
CORRECT?

Justice



**Abubakar Malami
(Kebbi)**

Though a SAN he is not generally regarded as being top of the shelf material among senior lawyers. He has not handled any case worthy of mention in terms of national significance. He was visibly jittery during the screening. That is evidently a source of worry for someone who is expected to lead the charge against alleged former corrupt officials with pockets so deep they can retain the best law firms in the world.

SBM THOUGHTS
PRE-SWEARING IN

Miss

SBM
FORECAST

This office is responsible for one of the weakest links in the anti-corruption fight - a lack of thoroughness and detail in prosecution. There has been no strategic improvements on this by Malami. The judicial reforms we so desperately need have also not commenced. Under his watch, there was a DSS move against Judges which has been roundly panned. Also, various law enforcement agencies have routinely ignored court orders.

ACTUAL PERFORMANCE
1 YEAR IN OFFICE

2

SCORE

Miss

1 YEAR
ASSESSMENT

Yes

SBM
FORECAST
CORRECT?

Labour/Employment



**Chris Ngige
(Anambra)**

Ngige's tenure as a governor was short, and while it achieved some results, most people think that these results were occasioned by a need to impress. His tenure as a senator was not successful, with not a single Bill proposed by him. The jury is out on him.

Intermediate

Credited with many statements that have caused serious concerns in industry, and not much beyond that, Mr Ngige has been disappointing

2

Miss

No



**James Ocholi
(Kogi)**

Considering that he was a member of the House of Representatives, we do not have much faith in Mr. Shehuri's abilities beyond grassroots mobilisation.

Hit

Mr Ocholi passed on early into his tenure

N/A

N/A

N/A

Solid Minerals



**Kayode Fayemi
(Ekiti)**

This is a good fit. Dr. Fayemi is very smart, and as governor of a state with a lot of basement rocks must have thought a lot about how to harness those resources. Also, he has the clout to pull attention of the government and investors to the sector

Hit

Mr Fayemi is doing a lot of policy work in the solid minerals ministry and has done well to communicate his ministry's intentions with a detailed roadmap. He has also put efforts into resolving the issues that have left Ajaokuta moribund.

6

Hit

Yes



**Abubakar Bawa Bwari
(Niger)**

Like Shehuri, Bwari is better known as a grassroots mobiliser than a technocrat. We believe that Zainab Ahmed would have been better in this position.

Miss

He has provided solid support for Fayemi and has been at the forefront of providing assistance to states for solid minerals exploitation with nickel in Kaduna as an example

4

Intermediate

No

Water Resources



**Suleiman Adamu Kazaure
(Jigawa)**

Water Resources is meant to be huge. Adamu did some water projects with AfriConsortium in PTF but we do not think he's the one to take this ministry from making up the numbers to maximizing the potential of our water resources.

Intermediate

In spite of the huge potential in this ministry, Adamu has been largely invisible.

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

1

Miss

No

Communication



Adebayo Shittu (Oyo)

He failed to communicate during his screening at the Senate, choosing instead to focus on religion. We do not see how he can run the Ministry of Communications.

Miss

As SBM predicted, Shittu has been a poor fit for this ministry.

SBM THOUGHTS PRE-SWEARING IN
SBM FORECAST
ACTUAL PERFORMANCE 1 YEAR IN OFFICE
SCORE
1 YEAR ASSESSMENT
SBM FORECAST CORRECT?

1

Miss

Yes

Environment



**Amina Mohammed
(Gombe)**

Very experienced. Her work at the UN adequately prepares her for this and her grasp of issues was clear at her screening

SBM THOUGHTS
PRE-SWEARING IN

SBM
FORECAST

Hit

She has been one of the ministers who hit the ground running. While a lot of her efforts have been carried out with fanfare that many consider unnecessary, she has made solid gains like her intervention while led to the shelving of plans to construct a highway that would result in loss of huge swathes of forests in Cross Rivers, as well as removal of Nigeria from the suspension of trade in endangered plants and animals species products. It remains to be seen if she will get the Ogoni cleanup started on the ground after the elaborate launch event

ACTUAL PERFORMANCE
1 YEAR IN OFFICE

SCORE

6

1 YEAR
ASSESSMENT

Hit

SBM
FORECAST
CORRECT?

Yes



**Ibrahim Usman Jibril
(Nasarawa)**

A former pilot, Sirika should understand the aviation industry. However, it seems aviation will be under Amaechi's transport. The interplay between the egos of the two men will determine how much gets done.

SBM THOUGHTS
PRE-SWEARING IN

SBM
FORECAST

Hit

By all accounts, Mr. Jibril's work on the Nasarawa Geographic Information Service was stellar. We believe that he will be a capable Junior Minister.

ACTUAL PERFORMANCE
1 YEAR IN OFFICE

SCORE

5

1 YEAR
ASSESSMENT

Intermediate

SBM
FORECAST
CORRECT?

No

Federal Capital Territory



**Muhammadu Bello
(Adamawa)**

We regard this ministry as sub-important. In our view, the FCT should have a Mayor and not a minister. Some will ask why Northerners always seem to get this job? To be effective at that job, you have to be able to interact with populations indigenous to the territory.

SBM THOUGHTS
PRE-SWEARING IN

SBM
FORECAST

Intermediate

It appears he is only seen when greeting the president on arrival or departure. Abuja residents have complained seriously about how things are falling apart and have clamoured to be allowed to elect a mayor instead

ACTUAL PERFORMANCE
1 YEAR IN OFFICE

SCORE

2

1 YEAR
ASSESSMENT

Miss

SBM
FORECAST
CORRECT?

No

Niger Delta



**Usani Uguru
(Cross River)**

Does not appear to have the requisite experience to handle such a ministry. Was clearly under par at the screening as he did not seem to grasp issues.

Miss

He has had zero influence in managing the escalation of militancy in the Niger Delta and has been largely invisible

1

Miss

Yes



**Cladius Omoleye Daramola
(Ondo)**

Under par at the screening. Clearly doesn't grasp issues. Hopefully, he will do better on the actual job

Miss

He has had zero influence in managing the escalation of militancy in the Niger Delta and has been largely invisible

1

Miss

Yes

Science and Technology



**Ogbonaya Onu
(Ebonyi)**

He could have fit anywhere. Solid brain, solid technocrat.

Hit

Comments such as Nigeria making pencils have disappointed many who had expected the minister to perform much better. Under him, we had the new rules around drone registration approved, showing that there is no integration with the needed innovation the ministry should be driving and supporting

2

Miss

No

Women Affairs



**Aisha Alhassan
(Taraba)**

SBM THOUGHTS PRE-SWEARING IN	She appears to be more of a party person, the archetypical women leader with no proven achievements as a technocrat or any previously held office. Was member of the Senate, and didn't have much to show in terms of proposed bills and legislative motions moved. However, her clout as an APC stalwart should serve her well in this office
SBM FORECAST	Intermediate
ACTUAL PERFORMANCE 1 YEAR IN OFFICE	She has been largely invisible in the ministry and appears to be more interested in domestic Taraba politics than delivering on her ministry. Things like the Gender Equality Bill and tackling child marriage which she should be championing have had no champion
SCORE	1
1 YEAR ASSESSMENT	Miss
SBM FORECAST CORRECT?	No

Youth and Sports



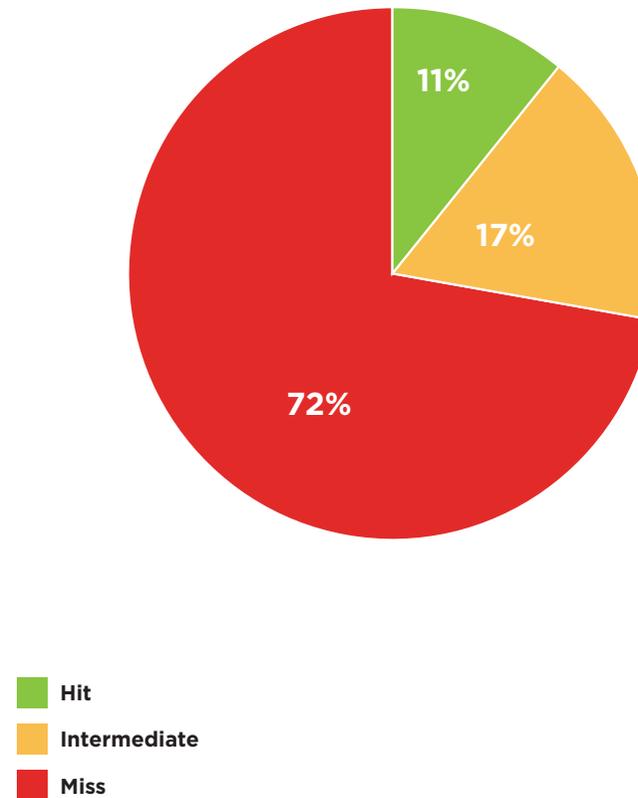
**Solomon Dalong
(Plateau)**

SBM THOUGHTS PRE-SWEARING IN	Marxist leanings. We do not see how he will be able to fix the structural issues in our sports and be creative enough to create a business out of it. What will he do with the NYSC which takes up 85% of the Youth budget? His performance at screening doesn't indicate that we should expect much
SBM FORECAST	Miss
ACTUAL PERFORMANCE 1 YEAR IN OFFICE	He has been the epitome of incompetence and speaking out of turn in this administration. NYSC funding has also not been secured and the scheme is on shaky grounds
SCORE	1
1 YEAR ASSESSMENT	Miss
SBM FORECAST CORRECT?	Yes

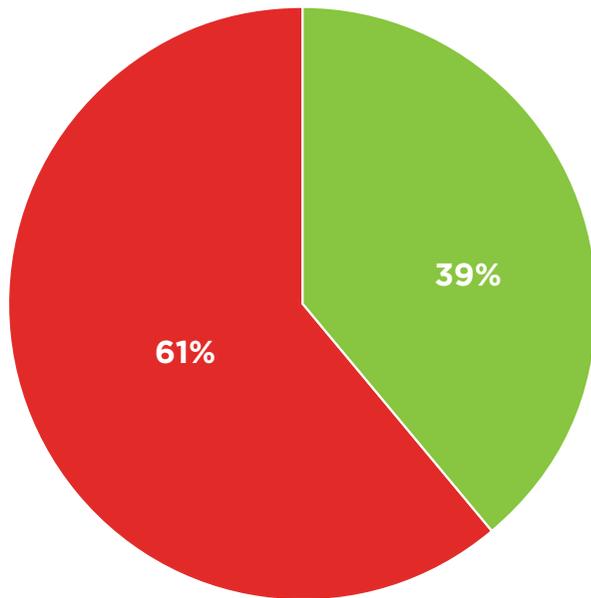
TAKE AWAYS

1. Key ministerial appointments should not be delayed after an administration is sworn in. Ideally, the President should know who's names he will be sending to the Senate before he is sworn in.
2. Ministerial portfolios should be assigned before screening. This will enable proper interrogation of their plans at the confirmation hearings of the Senate.
3. Across board, there is a need for the ministers to improve performance drastically if there is going to be any chance that the Buhari administration will deliver on its mandate.
4. A review of ministers' performances is due by the Buhari administration with a cabinet shakeup based on performance over the last one year.

BUHARI'S CABINET - ONE YEAR PERFORMANCE

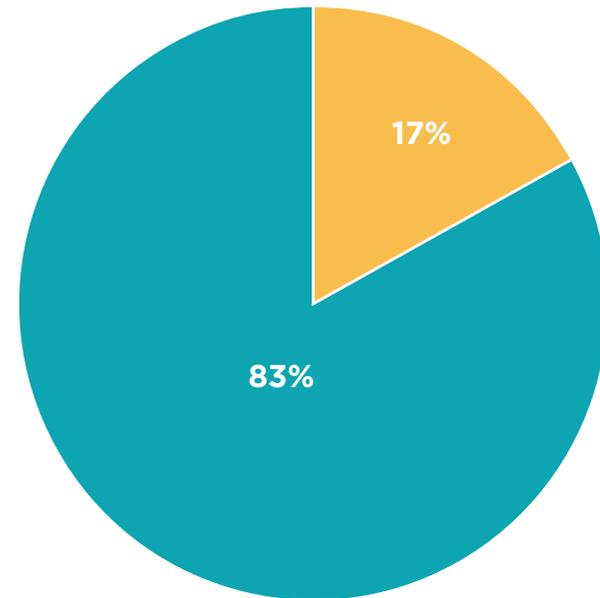


DID SBM MAKE THE RIGHT CALL?



■ Right call
■ Wrong call

BUHARI'S CABINET GENDER MIX



■ Men
■ Women